greiner

# SUCCESSFACTORS

HR Digitalization
What is the key to success?

FOW Ost, 16.05.2024 Gerald Senn

OUR COMPANY\_Greiner at a glance 134 COUNTRIES Serving customers locations around the globe 2.331 BN euros in sales revenue

11,626

in 2022



## Where we started: Greiner @ 2021



- Missing global HR reporting & measurement of KPI's (HR excellence, DE&I, Compliance, ..)
- Missing globally standardized HR core processes
- "my.greiner" rolled out in 5 countries (out of 34)



## What are we working towards?

#### What is the project?

The implementation of a **global**, **fully integrated and compliant HR IT solution** that focusses on state-of-the-art people related processes used by the whole Greiner Group

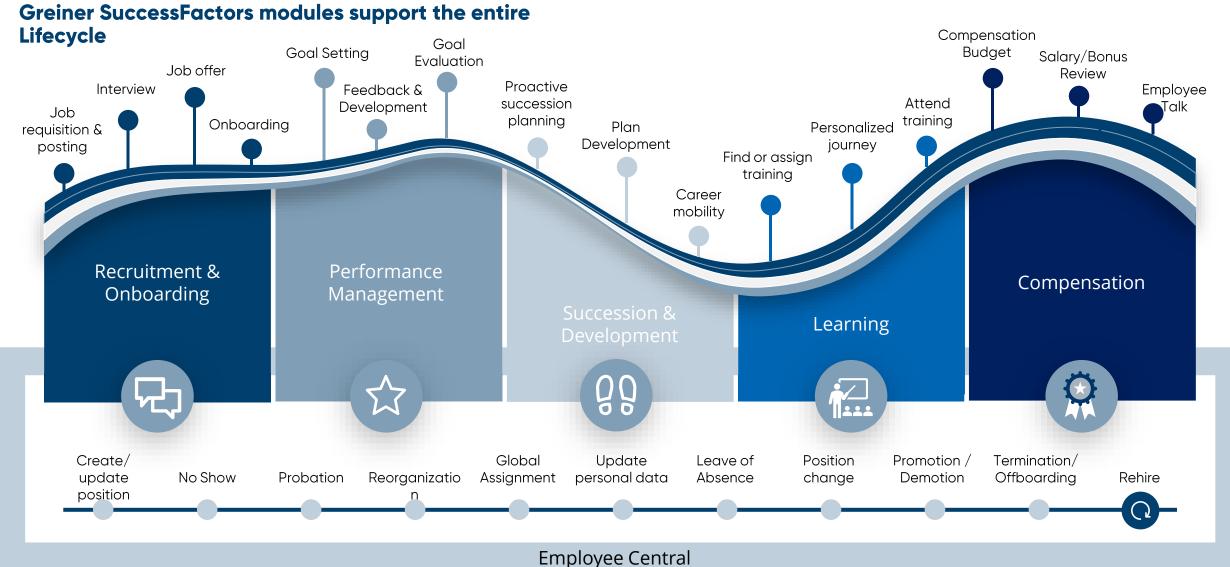
Why are we changing?



#### Organizational benefits

- Become **future-proof** and digitize HR (*Digital*)
- 2. Achieve the biggest competitive advantage and boost the **employee experience** (*People*)
- 3. Contribute to **shaping our company culture** worldwide as expected by our shareholders (*Culture*)

### **Employee Lifecycle in SuccessFactors**





## General benefits of SuccessFactors



Improved user experience & efficiency (for employees, managers, HR)



Better quality in HR services with ONE HR standard



Better insights through people analytics



Global
transparency and
common
understanding in
people related
processes



Self-service opportunities for employees & managers

## Principles

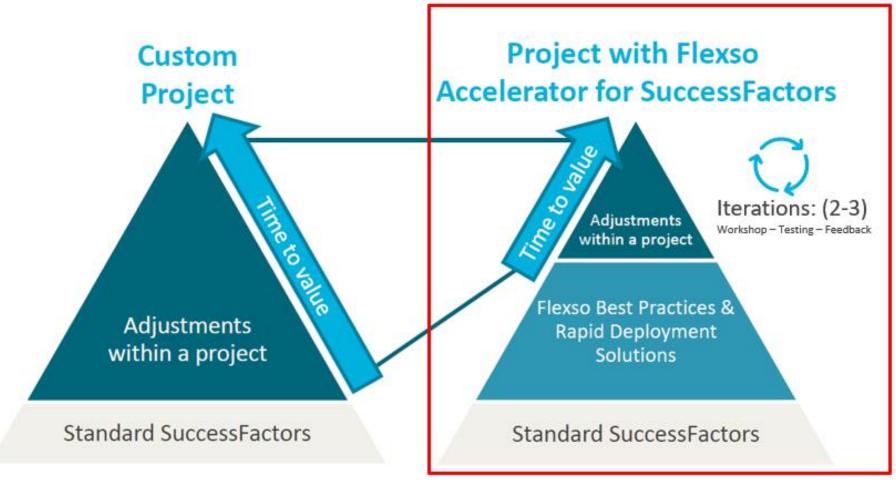
- !! HR topics/processes are our common priority
- !! Global Greiner approach & tool
- !! Standard of SAP SF is the basis for the Greiner Group standard
- !! Divisional differences only in case of legal requirements or different business needs (to be stated and approved)
- !! Efficiency in costs, resources and time
- !! Technical implementation principle: SAP SuccessFactors Employee Central (EC) as Leading system





#### Flexso best practises approach for SuccessFactors

Address both standard and unique needs









#### **Best Practices & Flexso Accelerators**

Best practice approach





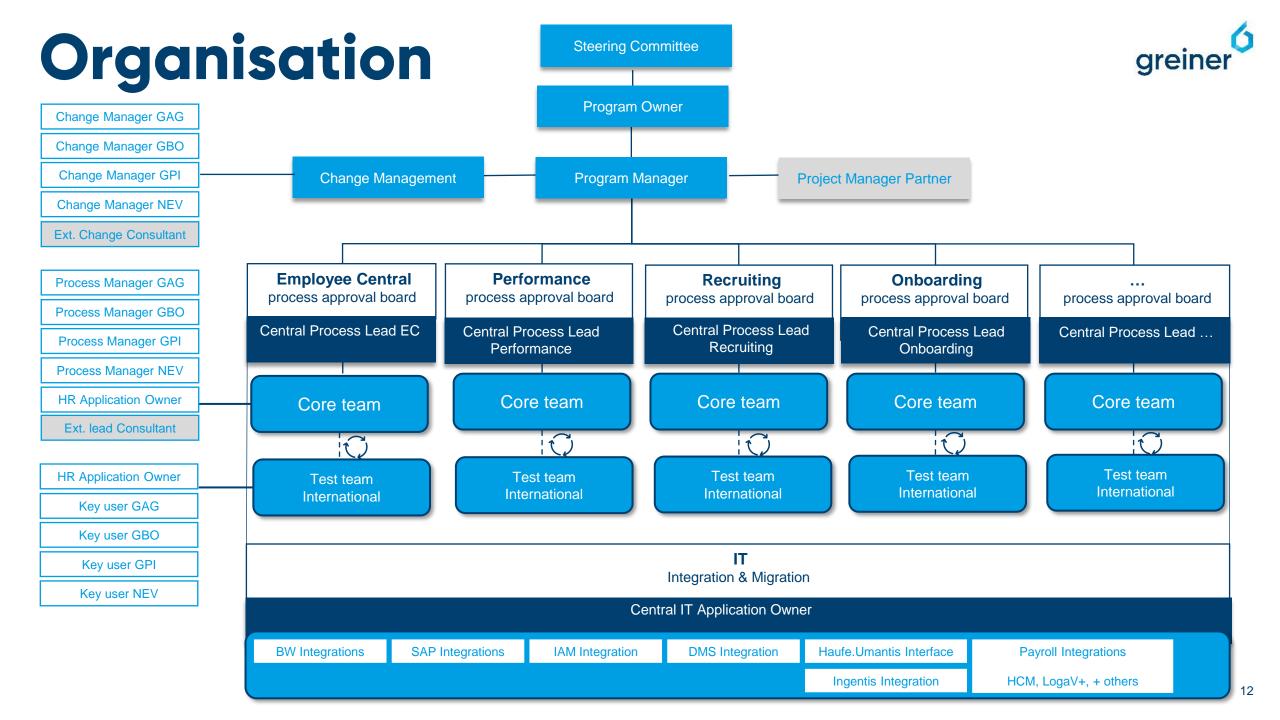


## **SF Project Timeline**

	Timeline									
	2022				2023			2024		
Activity/Module	1	2	3	4	1	2	3	4	1	2
Foundation										
Employee Central										
Performance & Development										
Recruiting										
Onboarding										
Succession										
Compensation										
Learning Management										
Interfaces (IAM, SAP, LogaV, BW,)										
Change Management			-	-	·					
Project Management										

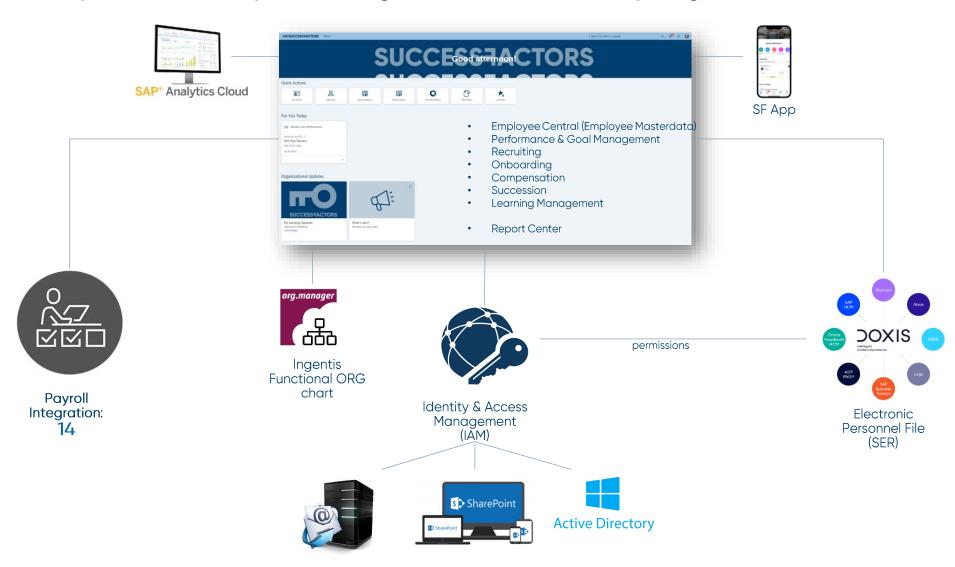
Module Go-Live

- o at the same time & together by all divisions
- till the ,technical go live'-readiness
- the actual ,functional go-live date can partly differ by divisions



## Integration

SuccessFactors synced with other systems – "single source of truth" and fully integrated





## Change management



Change requires dedicated resources and attention to cover following aspects

Change & Communication Plan

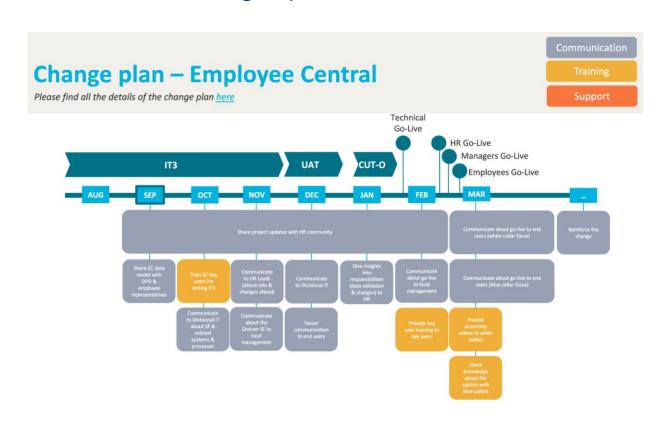
- Stakeholder Assessment
- Stakeholder involvment
- Branding
- One Pager
- Newsletter & Go-Live communication
- HR "digital" communities

Change Impact analysis

Master Training Plan – Key User, End User, Videos

Go-Live parties

Time to celebrate





## **Greiner Employee Portal**





## Facts

1 Change and Training Stream		1 Project Team		1 reporting		1 Team per module
	18 Ianguages		1 HR Standard		29 countries	
26 months SAP SF Suite implemented		18 interfaces		> 11.500 employments		91 legal entities





Let's do the employee talks, let's give us appreciative feedback and set the goals for this year!

**Get started on Greiner SuccessFactors** 

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# SUCCESSFACTORS

What is now the key to success?

## Our people are key to success







# THANKS