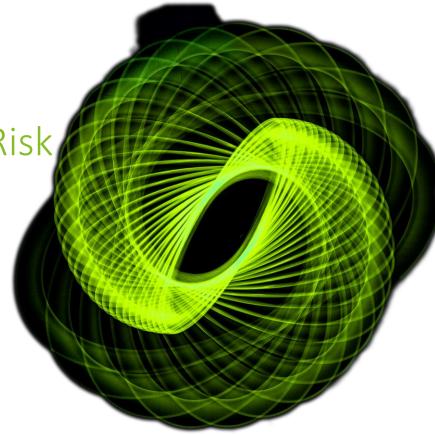
# **Deloitte.**

# clQ – Next Generation Cyber Risk Management





March 2023 | Marco Geiger © 2023 Deloitte

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Executives are now demanding those in charge of cyber security to financially quantify cyber risks facing their organizations



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### Cyber risk quantification with cIQ

With rising cyber threats and a lack of methods to quantify the herewith related cyber risks, cIQ provides a validated and data-based approach to support companies in managing their cyber risks



€9T

Cyber threats are on the rise...

expected increase in economic impact of cyber-crimes per year over the next five years

estimated damage by cyber threats by 2025.



...yet cyber risk is not managed sufficiently...

of board members believe their organization lacks sufficient protection

#### ... and it cannot be quantified.

of C-level managers cannot quantify cyber risks sufficiently

- Cyber Inspection & Quantification (cIQ) tool

cIQ enables leaders of complex companies to **efficiently manage their cyber risks** with quantified financial metrics

The **top-down approach** supports **strategic decision-making** and can complement existing bottom-up risk assessment



#### Expert-driven

Repeatable top-down quantification approach based on industry standards

Proven

Quantification successfully used for multiple clients of all industries and sizes

#### Lean and fast

Aggregated data input and intuitive web tool leading to quick result output

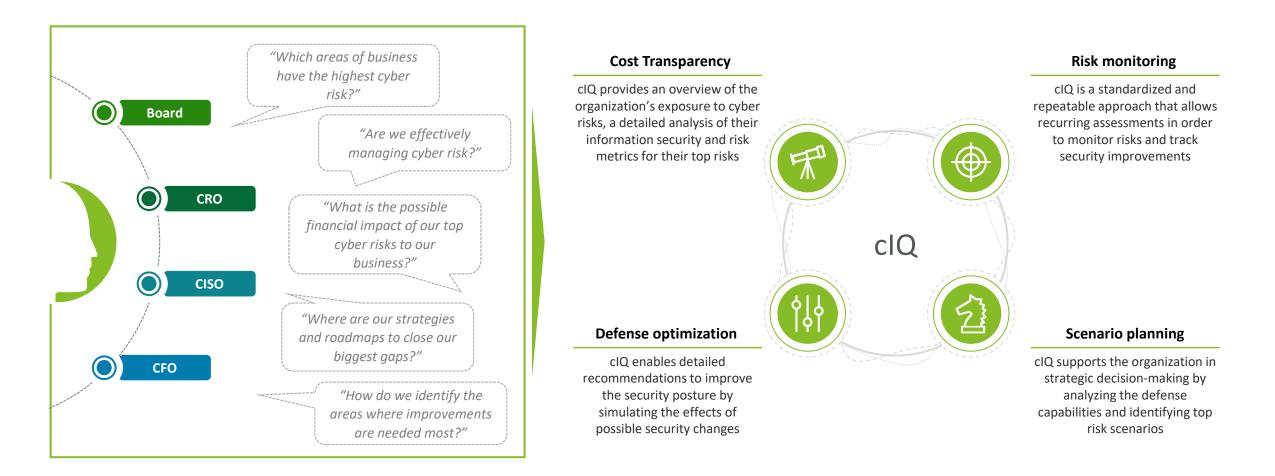
#### Data-backed

Sustainable tool based on one of the world's largest cyber insurance portfolios



### cIQ value proposition | Addressees and offerings

cIQ offering supports in answering pressing questions by the board of management

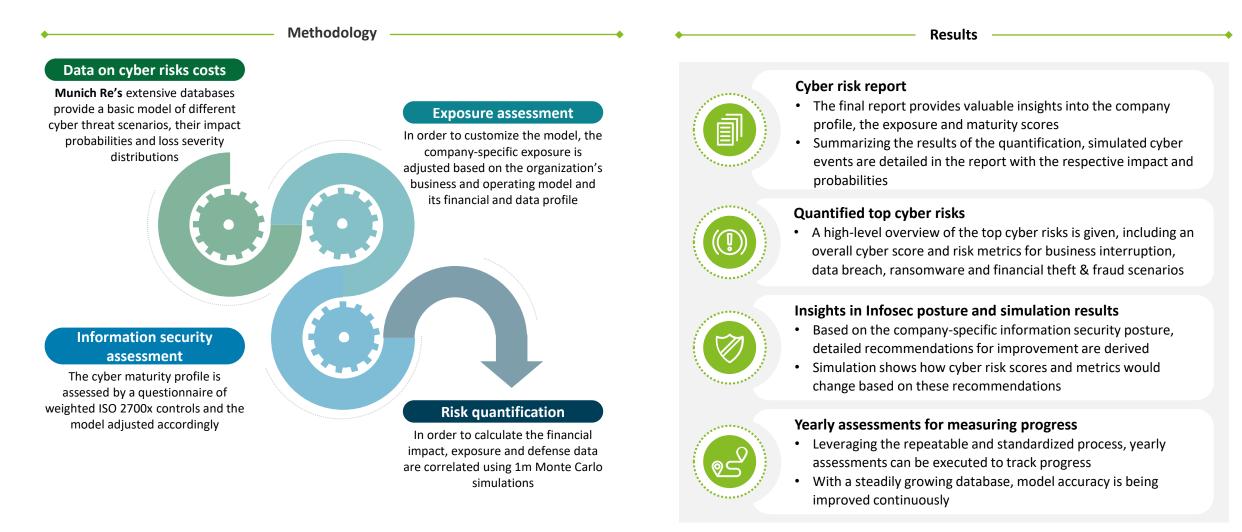


cIQ leverages cyber risk quantification for strategic decision-making in cyber risk management

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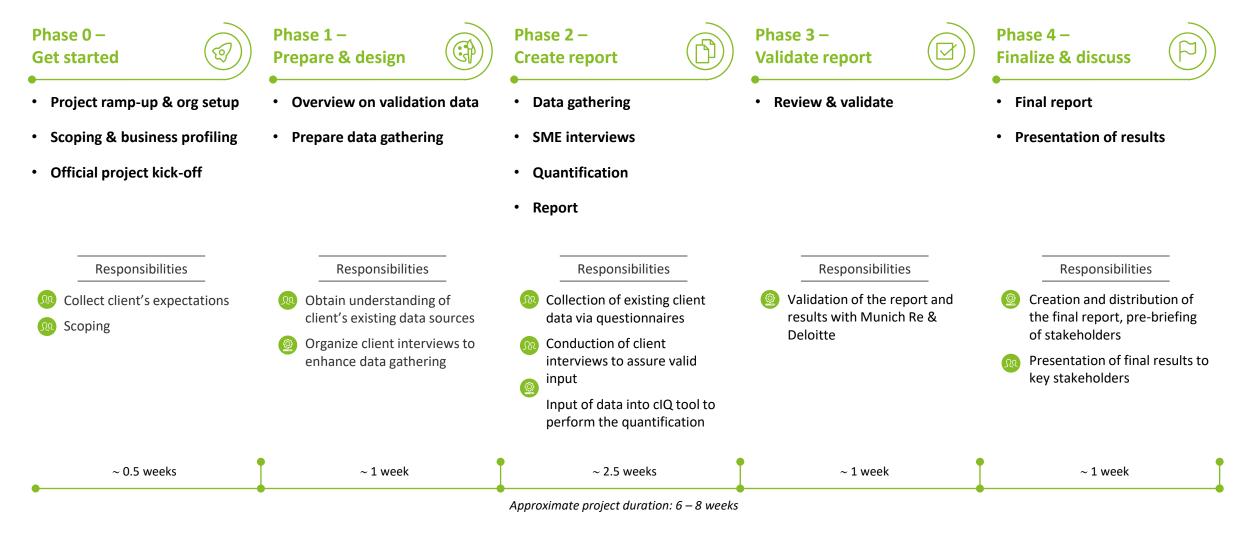
### cIQ methodology and results

Leveraging an extensive database and years of cyber insurance experience, drivers and cost components of large cyber losses are identified and calibrated with company-specific assessments to provide valuable insights



### Approximate project timeline

A cIQ quantification project typically takes 6 – 8 weeks, depending on availability of company data as well as subject matter experts to provide the basis for the calculation



# **Exemplary Outcomes**

### Your Cyber Risk | Exemplary Worst Case Loss

As one of our financial loss metrics, the Worst Case Loss is the combination of extreme loss scenarios, in which almost all security measures fail

We model different types of risk. The Worst Case Loss is a scenario where we assume that almost all security measures would fail.

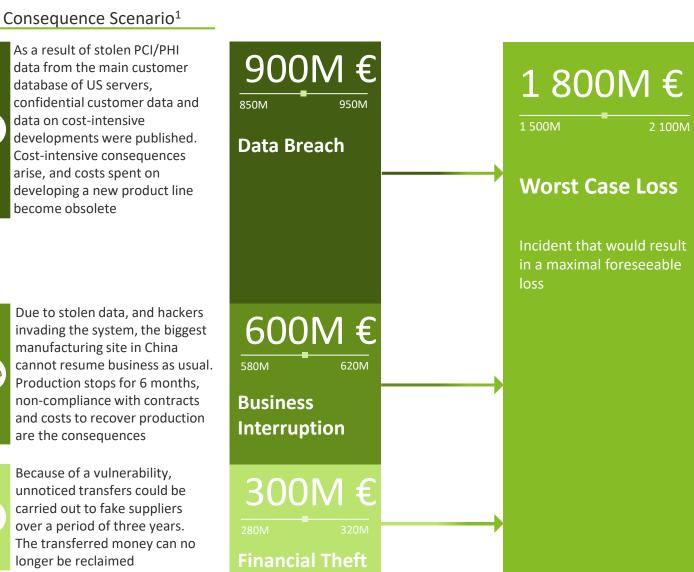
Therefore, these risk metrics are mainly calculated on the basis of exposure criteria.

If you decide to conduct a business impact analysis with us, the main risk drivers for such extreme financial losses can be identified.

Of course, this is a highly unlikely event. Still, being aware of the potential havoc such an incidence might create is a matter of responsibility. And looking at recent events, preparing for such an incident is of ever-growing importance.

For the calculation of the overall Worst Case Loss, the respective worst case losses of the three consequence scenarios are cumulated.

© 2023 Deloitte <sup>1</sup> Hypothetical examples



1 100M

### Your Cyber Risk | Modelled Large Loss

As one of our financial loss metrics the Modelled Large Loss provides expected loss in relation to any specific probability, simulated over 1 000 000 years

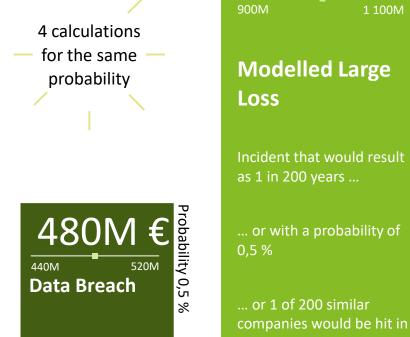
In this example, taking into account similar industries and cyber incidents that we have observed and analyzed, we model the 1 in 200 years loss scenario\*.

The expected value for all types of scenarios is calibrated to industry type and size, considering the loss and cost patterns of the industry classes.

The three most important consequence scenarios, Business Interruption, Data Breach, and Financial Theft are modelled individually and differently because frequency and severity of the three follow different patterns.





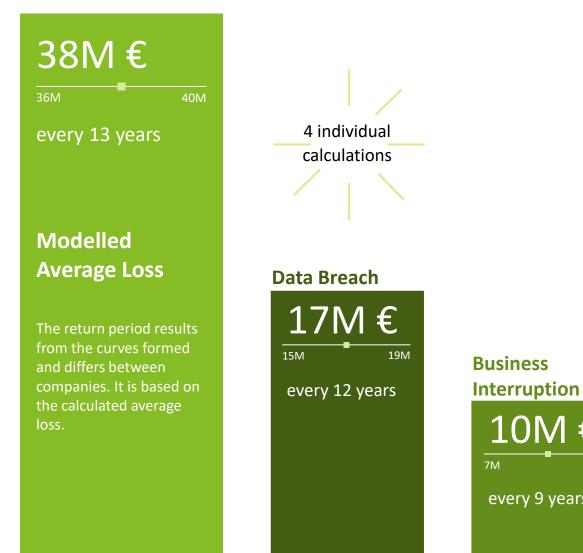


one year

1 000M €

### Your Cyber Risk | Modelled Average Loss

Whereas the Modelled Large Loss includes all years of the Monte Carlo simulation, the Modelled Average Loss excludes years with significant losses



In order to ensure multiple meaningful measures of financial loss, we use the Modelled Average Loss in addition to the Modelled Large Loss.

In most companies' significant cyber losses do not occur every year. From the 1 million Monte Carlo simulations the Modelled Large Loss considers also simulations of years in which no or no significant loss is calculated. Also, for the calculation of the Average Loss all simulation years with highly significant losses are excluded.

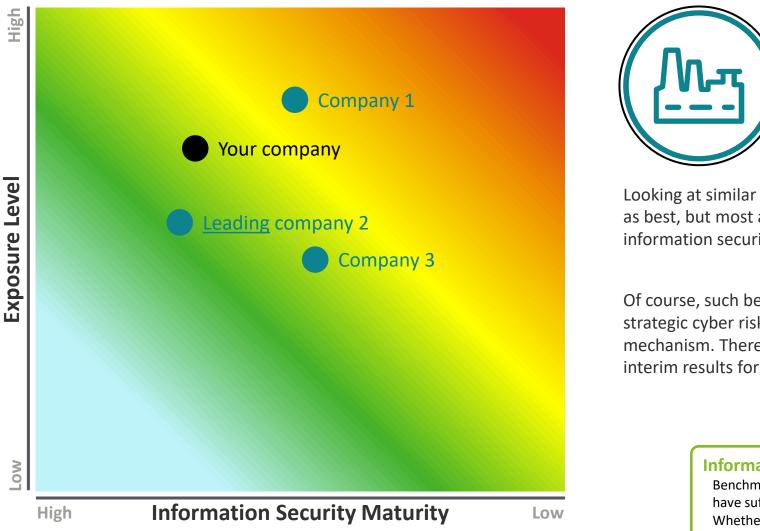
Therefore, the Average Loss provides an indication for the average loss if a loss occurs, in combination with the respective recurrence period.

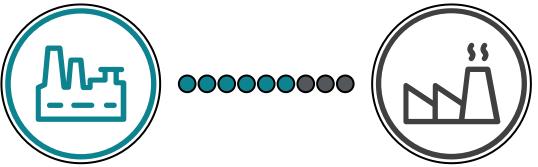
Example: "If a data breach event occurs, this will be on average every 12 years and will cost an average loss amount of € 17 m."



### Your Cyber Risk | Your Benchmark

Compare your score with one or multiple peer companies





Looking at similar players in your environment, one player stands out as best, but most are not well positioned in terms of balancing information security against exposure.

Of course, such benchmarking has its limitations. For professional strategic cyber risk management, risk scores are not the best steering mechanism. Therefore, our cIQ approach uses these scores as interim results for the ultimate financial metrics.

#### Information

Benchmarking is only possible with companies from which we have sufficient data in order to ensure a valid result. Whether benchmarking is possible at the current time must be evaluated individually for a company/industry.

### Your primary contacts

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